$\star \star \star$ In the News $\star \star \star$

THE NATIONAL CENTER

Fall/Winter 2013

Message from David and Amy Ridenour

Have you given thought yet to your year-end giving plans?

Would you consider including your National Center for Public Policy Research in those plans?

Year-end gifts are REALLY very important to our fight for liberty as up to 25% of our 2014 budget will come from funds contributed during the last two months of this year.

Your gift will help determine how many corporations we can force to stop funding the left. It will help determine the number of outcome-altering legal briefs we're able to submit to the courts. It will help determine the number of cuttingedge studies we're able to produce on important policy issues that not only change the terms of the debate, but lead to significant advances for individual liberty. And it will help determine how many minorities we're able to persuade to join us in our cause.

You know that your support will make a REAL difference because it ALWAYS does. In the first nine months of 2013 alone...

- Our black leadership network Project 21 twice submitted briefs to the U.S. Supreme Court and both times the court took our side;
- Our Free Enterprise Project was active at 33 shareholder meetings and filed seven shareholder resolutions. These activities led a respected investment group to urge people to avoid purchasing stock in a corporation that's been undermining free markets; several media corporations to admit media bias and vow to do better; and one of the big-government left's best corporate allies to switch sides and support one of our free-market initiatives;



Alarmists claim that climate change is killing off Sockeye Salmon, but Chris, David and Kate Ridenour found no evidence of that.

- Our Health Care Reform Task Force released a study proving that ObamaCare's health care exchanges will increase the number of uninsured that was so effective that it prompted vicious attacks by the left;
- Our staff were interviewed, quoted or published by the media 5,153 times in the first eight months of the year. Our op-eds were published 341 times.

None of these successes could have happened without friends such as you.

Thank you for your generous support. We continue to be humbled and honored by the faith you've shown in us.

All our very best wishes to you and your family for a happy and healthy holiday season.

Sincerely,

David and Amy Ridenour

The National Center is Fighting ObamaCare

"As government expands more and more into a health care system, the health care available is determined less by need and more by political clout."

That's one of the key problems with ObamaCare's health insurance exchanges and why they must be stopped, according to David Hogberg, Ph.D., the National Center's senior health care policy analyst.

David's extensive experience in health care policy and other public policy issues has equipped him well for this fight. He served for four years as the Washington correspondent for Investor's Business Daily, where he specialized in health care and Medicare issues. He has served as research analyst for the Public Interest Institute, senior research associate at the Capital Research Center, fellow at the Rio Grande Foundation and policy analyst for Congress.

David's work critical of ObamaCare has received significant media attention, with his media interviews, citations and published articles already exceeding 230 this year. Among those covering his work have been Investor's Business Daily, the Washington Post, the Chicago Tribune, Forbes, Politico, Fox News, CBS News, the Fox Business Network, and the Philadelphia Inquirer, to name only a few.

Much of this media attention was the result of David's recent work on ObamaCare's health insurance exchanges.

David examined the California and Oregon health insurance exchanges to determine whether the exchanges will work and determined that many were destined to fail even before they got off the ground.

Under the California and Oregon health insurance exchanges, "young people will have a reduced incentive to buy insurance [as] they will pay a premium above-market price...[and] when they get sick an insurer will have to sell them a policy," Hogberg notes.

Because health insurance will cost young people more under the exchanges, many young and healthy individuals simply won't buy it, opting to pay the monthly fine imposed by ObamaCare's individual mandate, which would cost them significantly less.

The unintended consequence of this is that those who need affordable health insurance coverage the most will be unable



Project 21 Co-Chairman Horace Cooper criticizes Philadelphia abortion doctor Kermit Gosnell's defense team for playing the race card during the murder trial. Most of Gosnell's victims were black.

to obtain it.

If the young decline to participate in the health care exchanges, the exchanges will fail. The Obama Administration itself has said it needs at least 2.7 million single people aged 18-34 to participate in the exchanges for

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THE NATIONAL CENTER

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Tel. (202)543-4110 • Fax (202)543-5975 www.nationalcenter.org • info@nationalcenter.org

Inquiries about how to support our work: dridenour@nationalcenter.org the math to work. That's because the young, who tend to be healthy and require very few medical services, effectively subsidize the health care of older people, who require quite a lot of them. David says that ObamaCare's disincentives to the young to buy insurance means that "eventually all but a few insurers will drop out because they can no longer make a profit on the exchange."

This "death spiral" phenomenon will ultimately result in no American being able to acquire affordable health care coverage and all Americans being dependent upon the government for their health care needs.

Congress has already passed seven pieces of legislation that repeal and/or defund portions of ObamaCare, and President Obama has signed them into law.

This didn't happen all by itself. It happened because generous supporters such as you helped your National Center and its allies create a public outcry against ObamaCare.

With your continued support, we can stop it.

U.S. Supreme Court Sides With Our Black Leadership Network... Twice

In two headline-making cases this year, the U.S. Supreme Court issued decisions that were very close to recommendations our black leadership network Project 21 made in legal briefs it submitted to the High Court.

In *Shelby County, Alabama v. Eric Holder, Jr.*, the Supreme Court delivered a strong legal rebuke of Attorney General Eric Holder and the Obama administration as well as all the



Project 21 Co-Chairman Cherylyn Harley LeBon addresses high school students at Young America's Foundation's spring conference.



Senior Fellow Dr. David Hogberg tells Glenn Beck's "Blaze TV" that Oregon's ObamaCare exchange is doomed to fail, citing a 66% premium hike.

left-wing activists who support Holder's effort to thwart voter ID laws and other measures to ensure electoral fairness.

By a 5-4 majority, the Court invalidated Section 4 of the Voting Rights Act that required 16 states, mostly in the South, to apply to the Department of Justice for preclearance before making any election law changes. The formula used in Section 4 is based on evidence of discrimination from 48 years ago – a period when black voting rights in the South were systematically denied.

Eric Holder had been using Section 4 to stop voter identification laws, a common-sense election reform to prevent voter fraud.

Project 21 had filed a 29-page *amicus curiae* (friend of the court) brief in the case arguing, among other things, that Section 4 was antiquated, noting that "new circumstances now place even covered jurisdictions well ahead of where non-covered jurisdictions were in 1965." Our brief was the only one filed in the case by a group representing hundreds of black conservative leaders.

Cherylyn Harley LeBon, co-chairman of Project 21, praised the Court's ruling in Cal Thomas' nationally-syndicated column, saying, "This ruling recognizes that people can change, that America has changed and that a law that presupposes guilt must be reformed to reflect the beauty of human nature."

The highly-partisan Eric Holder is now an even greater embarrassment for the Obama Administration – an impressive feat for an Attorney General who oversaw the Fast and Furious gun-running debacle. He'll embarrass the administration more: He's already signaled his intention to try to circumvent the High Court's ruling.

Continued from previous page...

Project 21 also saw success in *Fisher v. University of Texas*. Project 21 was a *co-amici* in a legal brief to the High Court, arguing against race-based affirmative action in college admissions. One scholar called Project 21's brief "the most persuasive overall." The Court, by a 7-1 majority, largely struck down the use of race as a determining factor in public college admissions by ordering courts to apply strict scrutiny to such programs.

The Supreme Court will have another opportunity to rule on this issue in its new term, since it has agreed to review a related case from Michigan, *Schuette v. Michigan Coalition to Defend Affirmative Action. Schuette* focuses on the constitutionality of a 2006 ballot initiative that amended Michigan's state constitution to ban race preferences in public college admissions.

Once again, Project 21 is submitting a legal brief in the case, and it is likely to receive close attention from the Court when it reviews the case.

The two Supreme Court cases have made 2013 a busy year for Project 21 members, but even without them, Project 21 would have maintained a high profile. Two other court cases have garnered even more popular attention than the High Court battles.

Dr. Kermit Gosnell, who performed gruesome late-term abortions at his clinic in Philadelphia, Pennsylvania, was convicted on three counts of first-degree murder and sentenced to life in prison without parole. Project 21 members objected loudly during the trial when his lawyers attempted to "play the race card" by calling his prosecution racist. "Even when attempting to defend against the brutality of infanticide, race has unfortunately become an issue," said Project 21's Derryck Green.



Project 21's Bishop Council Nedd II says that, like Jesus, black conservatives shouldn't allow those who call them names to distract them from their mission in an interview on Fox's "Hannity."



Justin Danhof details the negative effects of Obama Administration economic policy on younger workers on the Rick Amato Show.

Likewise, during the trial of George Zimmerman in the shooting death of Trayvon Martin in self-defense, Project 21 members condemned those who, with no evidence, accused Zimmerman of acting from racist motives. The jury members showed their agreement when they acquitted Zimmerman of all charges.

Even though the jury's verdict was announced late on a Saturday evening, the National Center's quick response team swung into action. Within minutes, we provided media nationwide with comments by Project 21 members pointing out that Zimmerman was acquitted after a fair trial because the prosecution had not proved its case.

During the days that followed, Project 21 members were cited in the media more than 150 times on major outlets such as the Fox News Channel, Los Angeles Times, Christian Science Monitor, National Public Radio, the Washington Times, Sean Hannity, and WGN Chicago.

During the first nine months of 2013 alone, Project 21 members were interviewed, cited or published over 1,400 times, challenging the liberal civil rights establishment's race-baiting and introducing conservative and free-market ideas to millions of America's minority citizens – some for the very first time.

Your continued support will help us open minds, win hearts, and build the conservative majority of tomorrow.

Free Enterprise Project Inspires Fear and Respect

The Free Enterprise Project (FEP) is charging ahead with its most productive year ever, having been active at 33

Let Wind Subsidies Fall to Reap a Windfall

By DAVID A. RIDENOUR, PRESIDENT

"The thing about money is that when you have it you don't need it and when you need it you don't have it," my grandfather used to tell me.



David A. Ridenour

He could have said the same thing about wind power.

It's most abundant when demand for energy is lowest and least abundant when demand is highest.

Because of this, wind power can never live up to its advocates' promises.

They would have us believe that subsidizing wind energy can improve U.S. energy security. But since wind turbines can't be strapped to the top of your car, it isn't clear how.

Most of America's electrical power is produced from domestic energy sources, with coal, natural gas, and hydroelectric accounting for 75% of our total power generation.

Nuclear power, which provides 19% of our power, is the only major electric power source in which the U.S. isn't self-sufficient. But with 40% of the world's recoverable reserves of uranium held by Canada and Australia, we don't need to be. At the same time, wind power carries its own energy security problems.

The next generation of wind turbines will require 3,000 kg (6,614 pounds) of copper and 43.2 kg (95.24 pounds) of rare earth minerals per megawatt capacity of generation.

The U.S. now imports 35% of its copper and is facing increased competition for these resources from China.

The U.S.'s dependence on imports isn't likely to improve as the U.S. EPA is going out of its way to stop domestic production.

It recently issued an environmental impact analysis finding that Alaska's proposed copper-rich Pebble Mine would destroy streams and wetlands using a make-believe mine in a purely-political attempt to stop the project.

Even if the loons at EPA came to their senses, we'd still face the problem that China controls 95% of the world's rare earth mineral production.

Wind energy subsidy advocates also claim that subsidies help create jobs.

Subsidized wind power doesn't create jobs. It simply redistributes jobs to a much smaller group of people.

That's been the case in every country it's been tried.

Spain's renewable energy programs destroyed 2.2 jobs for every one they created; the United Kingdom's green energy programs destroyed 3.7 jobs for every one they created; and Italy could have either created 6.9 jobs in the conventional energy sectors or 4.8 jobs in the general economy for the money it spent creating each renewable job. Apparently wind energy advocates don't know what anyone who has ever earned a paycheck knows: There's a difference between gross and net.

Wind subsidy proponents also argue that wind energy will help significantly reduce greenhouse gas emissions, but just how isn't clear.

Because wind power is intermittent and unpredictable, adding wind power to our power generation makes it less efficient and, consequently, more likely to produce emissions.

"Subsidized wind power only 'creates' jobs by displacing workers in the more efficient conventional energy sectors and the general economy."

This occurs because wind offers the most power when it is in greatest supply, driving prices down in the short term and prompting power companies to retire less profitable baseload and intermediate power plants.

This makes power companies more reliant on less efficient, more costly, fossil fuel back-up generation that's needed during peak demand periods when wind turbines are often idle.

To put it another way: If wind subsidies fall, the American people will reap a windfall.

A version of this article was published by 69 newspapers, including the Boston Herald, Buffalo News, Honolulu Star-Advertiser, Las Vegas Sun, Riverside Press-Enterprise, Press of Atlantic City, Orange County Register, Shreveport Times, and the Rochester Democrat and Chronicle.

What Kind of People Support Our Work? People Like...

Caspar Weinberger

Few conservatives have had a more distinguished career in public service than Caspar Weinberger.

We're proud to have counted Cap Weinberger as a friend and supporter.

He sent his first gift to The National Center in January 2005 to support our efforts to expand minority support for free-market ideas through our black leadership network Project 21.

Born in 1917, when America's entry into World War I marked its emergence as a great power, Cap Weinberger died at the age of 88 in 2006, as our nation was engaged in combat in Iraq and Afghanistan in the wake of the September 11 terrorist attack.

He served as America's Secretary of Defense under President Reagan from 1981 until 1987, the climax of the Cold War, and his achievements in rebuilding the defense capabilities of the United States contributed greatly to the collapse of the Soviet Union.

Cap remained an influential figure even after leaving office, writing many books and serving as chairman of Forbes, Inc.

Among his books were "The Next War" and "The Chain of Command," which he co-authored with Hoover Institution Fellow and Government Accountability Institute President Peter Schweizer, who serves on the National Center's board of trustees.

"The Next War," published in 1998 with an introduction by Lady Margaret Thatcher (another great hero of the Cold War), discussed five possible scenarios for global conflict involving the United States. Along with discussions of geopolitics and military strategy, it included fictionalized accounts of battlefield action that read like something out of a Tom Clancy novel.



Caspar Weinberger with President Ronald Reagan at the Pentagon.

In 2005, Cap and Peter co-authored the political thriller, "The Chain of Command," a riveting novel that imagines the struggle for power following the assassination of a President and the declaration of martial law.

"Cap Weinberger was always concerned about the facts. And he was concerned about the truth. He deeply cared about the future of our country," said Peter of his collaboration with Cap. "I'm sure that's why he took so much interest in what the National Center was doing. "

In 1970, Cap moved to Washington where he served in the Nixon administration as chairman of the Federal Trade Commission, as deputy director (1970-1972) and, later, director (1972-1973) of the Office of Management and Budget (OMB), and finally as Secretary of Health, Education, and Welfare (1973-1975), serving under both President Nixon and President Ford. During his tenure at OMB, he gained such a reputation as a cost cutter that he was given the nickname "Cap the Knife."

After leaving the Ford Administration, Cap returned to California to be vice president and general counsel of the Bechtel Corporation. When Ronald Reagan was elected President in 1980, he knew that Cap was an able administrator and solid conservative and chose him to fill the crucial post of Secretary of Defense.

Cap Weinberger was one of the great conservative leaders of his time and we're honored by the faith he placed in us to fight for American liberty.

By Duncan Clark

The Year May Be Coming to an End, But the Race Isn't... ...Give Us a Head Start on 2014 with a Year-End Gift

The National Center for Public Policy Research's innovative and effective programs are vital to the fight for American liberty in 2014 and beyond...

... and your year-end gift is vital to The National Center.

We're one of the very few organizations holding powerful corporations accountable for aiding and abetting the biggovernment left and, consequently,

we can't depend on them for support.

That's why we must turn to freedomloving Americans such as you.

Over 90% of our funding each year comes from individuals and a significant portion of this support arrives during the last few months of the year.

That's why we hope you will consider including The National Center in your year-end giving plans this year.

To follow are just a few of the most popular ways you can support our work through a year-end gift while reducing your tax burden...

Gifts of IRAs

Congress extended the IRA charitable rollover through December 31, 2013. The rollover allows

individuals age 70 1/2 or older to contribute up to \$100,000 directly from their IRA accounts to qualified charities such as the National Center for Public Policy Research without taking a distribution that would ordinarily incur a tax liability. Your gift must be transferred directly from your IRA trustee (bank or brokerage firm) to the National Center. To take advantage of this giving option, please provide your broker with our account information below...

Scott Wilson, UBS Financial Services Phone: 202-585-5419 E-mail: scott.a.wilson@ubs.com Account #: WS-39878 DTC #: 0221 FBO

Because the transaction must be completed by December

31, let your broker know your intentions at least two weeks before the end of the year. You might also want to let us know your donation is coming so we can keep an eye out for it.

Gifts of Cash

Giving by cash, check, or credit card are the most popular and easy ways to support the National Center. Since you

receive no goods or services in exchange for your gifts, 100% of your donation, up to a maximum of 50% of your adjusted gross income, is tax-deductible. Gifts exceeding this amount can be carried over up to five years. Donations made by cash and check must be postmarked no later than December 31 to apply to the 2013 tax year. Because credit card donations can take a few days to process, please allow for a few extra days.

Gifts of Appreciated Stock

If you've owned a stock for at least one year that has appreciated in value, but you think it has limited near-term growth potential, you might consider donating it to The National Center instead of cash. By electronically transferring it to The National Center, you will not only completely avoid federal and state capital gains taxes, but also receive a

generous deduction for the full current market value of the stock. If the stock has grown several-fold, your tax savings could be enormous.

To take advantage of this option, please provide your broker with our broker's contact information and our account information provided earlier. Again, please give us a heads up on your gift so we can keep an eye out for it.

Property, artwork, insurance policies and jewelry can also be used for year-end gifts. All transactions much be completed by December 31, 2013, however, to apply to the 2013 tax year.

If you have any questions about a year-end gift, please call David Ridenour at 202-543-4110, ext. 16, or send him an e-mail at dridenour@nationalcenter.org.



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Executive Director David Almasi prepares to chastise Coca Cola's CEO for fighting to keep his sugary beverages eligible for food stamps. David's work was covered over 150 times in the media.

corporate shareholder meetings already this year. Our reputation for effectiveness is so firmly established among CEOs that FEP Director Justin Danhof is often invited to meet privately with them and other top managers.

When Justin attended the PepsiCo shareholder's meeting, executives sought him out as soon as he arrived. They ushered him into a private meeting with PepsiCo CEO Indra Nooyi to discuss our concern that beverage companies such as Pepsi and Coca Cola are lobbying to avoid restrictions on the \$4 billion in taxpayer subsidies soda pop currently receives through the food stamp program.

During the public meeting, Nooyi recognized Justin by name and thanked him for participating. She invited him to ask the first question even though she knew Justin would firmly make the same criticism that he did in the private meeting.

We're making progress with other corporations, too, including with corporations with which we've had difficult relationships in the past.

General Electric, which we've long fought over its penchant for crony capitalist programs and regulation of greenhouse gases, has expressed interest in a proposal we've advanced to solve two problems at once: Repealing the ObamaCare tax on medical devices and helping to replace the lost federal receipts by eliminating the wasteful production tax credit for wind energy.

Our idea is gaining traction on Capitol Hill, and we're promoting it to companies that make medical devices.

We've found a receptive audience from CEOs such as David Dvorak of Zimmer Industries. Zimmer has already cut 450 jobs due to the medical device tax and expects more cuts ahead.

Now GE head Jeffrey Immelt is publicly calling our proposal interesting. Getting GE on board would be a game-changer because of the company's prominence and because it has been involved in the manufacture of both medical devices and wind energy turbines.

In recent years, we've sharply criticized Immelt for sacrificing the interests of GE shareholders by pushing for greenhouse gas regulation as part of the misguided global warming panic.

He reacted angrily at first, but we kept up the pressure and he eventually backed off in public when he told an audience at MIT, "If I had one thing to do over again, I would not have talked so much about green...I'm kind of over the stage of arguing for a comprehensive energy policy..."

Google is another corporation that has learned to respect our effectiveness. Our pressure previously caused them to drop its "Renewable Energy Cheaper Than Coal" campaign and eliminate its "green energy czar" position.

This year we asked CEO Eric Schmidt to publicly apologize



Project 21 leader-spokesman Stacy Washington says she won't "allow a charlatan like Jesse Jackson to define who I am" on Fox's "Hannity."

Continued on next page...

Need a Christmas or Hanukkah Gift for Someone Special? How About Naming an Office or Building After Them?

Looking for a special gift for Christmas or Hanukkah for someone dear to you, but can't think of a thing to buy?

Then you might want to consider one of the limited naming opportunities we still have available at our national headquarters just blocks away from the U.S. Capitol.

And between now and the end of the year, they're available at a discount.

For a contribution of as little as \$25,000, you can name one of our offices (a 17% discount).

For as little as \$100,000, you can name one of our floors (a 20% discount).

And, for just \$320,000, you can name our entire building (a 20% discount).

Just think: you can create a permanent tribute to your spouse, your parents, your child or grandchild for as little as \$25,000. We'll be sure to install an engraved plaque, prominently displayed for all visitors to see for years to come.

To qualify for these discounted rates, you must reserve your naming opportunity by December 31.

for Google's outrageous act of honoring far-left union activist Cesar Chavez...on Easter Sunday! He did.

Even leaving aside whether the radical Chavez deserved to be honored at all, the symbolism of doing so on Easter



Risk Analysis Division Director Jeff Stier blames ObamaCare for an intrusive new CVS Caremark initiative that will assess a "fat fee" on overweight employees during a CNBC interview.



For those on stricter budgets, we have a limited number of naming opportunities between \$10,000 and \$25,000. If you're interested, please let David Ridenour know of your interest and your budget by emailing him at dridenour@ nationalcenter.org or calling 202-543-4110, ext. 16.

Naming an office or building after a loved one is a gift that will always be remembered.

And because it supports our effective programs to expand liberty, it will also make a REAL difference.

Sunday was a slap in the face to millions of Christians. FEP is also turning up the heat on the Retail Industry Leaders Association (RILA), which is waging a stealth campaign to pressure America's leading retailers into adopting the greens' notions of sustainability in all their business operations.

RILA's green crusade could make products more expensive for average customers and drive suppliers out of business, but our efforts have put the spotlight on RILA, leading a top Home Depot executive to tell us, "If [RILA] tries to push us to impose sustainability standards that don't make sense for us, we're out of there." And Home Depot CEO Frank Blake vowed to keep a close eye on RILA's activities.

If even one major retailer were to leave RILA, it would be a costly embarrassment for the trade association. Stay tuned, because the Free Enterprise Project is relentless in turning corporate adversaries into allies, and we achieve results.

Book Review: *Shadowbosses* by Mallory Factor with Elizabeth Factor

Many National Center supporters know that government employee unions are among the most fanatical proponents of Big Government.

In their best-selling book, Shadowbosses, now available in paperback, Mallory Factor and his wife Elizabeth show the power of government unions is even greater than many realize.

The book's subtitle delivers their message in stark terms: "Government Unions Control America and Rob Taxpayers Blind."

The Factors make a compelling case for this in their thoroughly-researched book that reads like a crime novel.

It details how union bosses intimidate politicians into channeling more money to wasteful government programs and compelling all government employees to pay union dues. The result is a union political machine that is becoming unstoppable.

Bought-and-paid-for politicians not only reward the unionized workers with lavish salaries and benefits packages that exceed those available in the private sector, but with absurd work rules that inflate payrolls and reduce productivity.

"Extreme intimidation" is, according to the Factors, an important part of the union playbook, noting that there have been, by some estimates, over 203 deaths and over 6,000 injuries as a result of union-incited violence.

Your National Center has first-hand experience with union violence.

While the Michigan legislature was debating Right to Work legislation, two

of our representatives participated in peaceful demonstrations supporting the law outside the Michigan state house in Lansing, Michigan. Both were attacked by union thugs.

Project 21 leader-spokesman Stacy Swimp, a frequent critic of forced union membership, had his cell phone smashed by a union thug.

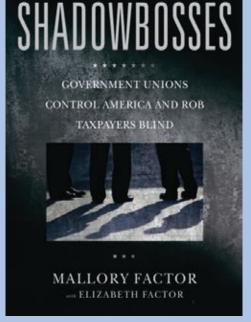
Stacy was luckier than then-National Center Media Fellow Steven Crowder, however. Steven was repeatedly punched by a union activist.

But we got the last laugh: Not only did the law pass, but a video of the union assault on Steven received nationwide coverage, giving trade unionism muchdeserved bad publicity. The video had been viewed over 1.4 million times on YouTube.

Intimidation is only one of the unsavory aspects of the trade union movement that Shadowbosses examines. It devotes an entire chapter to "Corruption and Conspiracy," which details some of the government employee unions' shadier activities.

Among such activities, the book cites the Service Employees International Union's (SEIU) financial support of the now-disbanded ACORN's "extensive fraudulent registration of voters."

SEIU was the largest contributor to ACORN, which expanded the voter rolls by submitting falsified voter registration cards. Other unions, including the National Education Association and AFSCME, also funneled millions of dollars to ACORN before exposure of the group's fake registrations forced it to shut down. "Mallory Factor's SHADOWBOSSES is a must read for anyone in America who pays taxes!" —SEAN HANNITY, FOX NEWS



The National Center, through both its Voter ID Task Force and Project 21, has fought back against the unions and the Obama administration and in favor of electoral fairness.

In fact, Project 21 helped secure a major victory for voter ID laws at the Supreme Court recently by submitting a legal brief in the landmark case *Shelby County, Alabama v. Eric Holder.*

In view of Barack Obama's lifetime record of fervent support for unionism, it is not surprising that the Factors label him "the most union-connected president in the history of the country." They devote an entire chapter, titled "Union-Label President," to detailing his giveaways to Big Labor.

The Factors make it clear, however, that union power will be a threat long after President Obama leaves office.

Until we take away the union bosses' special legal privileges, compulsory unionism will continue to warp our political system and lead to uncontrolled government spending.

By Duncan Clark

Obamacare is an Expensive Failure: Let's Defund It and Start Over

BY AMY RIDENOUR, CHAIRMAN

ObamaCare should be defunded – even the President concedes it's not ready for prime time.



Amy Ridenour

President Obama has delayed the requirement that businesses with 50 or more employees provide health insurance.

He has delayed the cap on how much an insured individual or family can be required to spend out-of-pocket.

He's delayed the exchanges through which small businesses were supposed to be able to find affordable health insurance.

And he's delayed checks to determine whether people who claim to qualify for subsidies actually qualify for such aid.

Don't expect privacy when you buy health insurance on one of ObamaCare's exchanges, either, because the Administration is late in creating security systems to keep your information private, in violation of federal law.

And the Obama Administration has decided that so-called "navigators" –

people who will receive up to \$48 an hour to sign people up for ObamaCare – don't have to have background checks before taking jobs that will give them access to private information.

Eighty-two ObamaCare deadlines have come and gone. The Administration has missed not 15 percent of them, not 25 percent of them, but a full 50 percent of them.

ObamaCare has been law a full two years longer than the U.S. fought in World War I, but that still hasn't been long enough for the Administration that helped to write it to implement it according to the timetable it created for it.

The delays aren't the only parts of ObamaCare that signal disaster.

As my colleague, Dr. David Hogberg, determined in a recent study, young Americans – the so-called "young invincibles," who think they won't get sick – are likely to resist buying health insurance because the premiums will cost a lot more than the fine for not buying it. This is a critical problem for ObamaCare as participation of the young and healthy is needed to reduce premiums for the sick and elderly.

So expect ObamaCare to deliver even more health insurance premium increases, and if you think being in Medicare will protect your wallet, think again. Obama raided Medicare to disguise the true cost of ObamaCare to help get it passed.

ObamaCare also kills jobs. According to a recent Gallup survey, specifically due to ObamaCare, 19 percent of businesses with less than \$20 million in annual sales have already cut jobs; 41 percent of them say they have frozen hiring and an additional 38 percent have "pulled back on their plans to grow their business."

Stories of businesses converting fulltime jobs into part-time because of ObamaCare are all over the news.

Even a part of ObamaCare both the U.S. House and Senate agree should be repealed still sticks around like a bad hospital virus: the innovation and job-killing medical device tax.

"Eighty-two ObamaCare deadlines have come and gone. The Administration has missed... a full 50 percent of them."

One of the few aspects of ObamaCare the Administration seemingly has managed to implement successfully is a song program.

You read that right.

It's a federal program to give \$3,000 of your tax money to the person who can create the best song, cartoon or video extolling the benefits of ObamaCare.

President Obama and his allies wrote ObamaCare exactly how they wanted it, and yet they haven't been able to implement it. What could be stronger evidence that ObamaCare is a dud?

ObamaCare is expected to cost the taxpayers \$1.9 trillion over the next decade. Let's save that money and replace ObamaCare with a health care reform plan that can work.

A version of this article appeared in some 45 newspapers, including the Denver Post, the Orange County Register, the Honolulu Star-Advertiser, the Las Vegas Sun and the Riverside Press Enterprise. THE NATIONAL CENTER

FOR PUBLIC POLICY RESEARCH

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The Washington Post

"...[T]he absolute worst thing you're going to see written about...young, healthy people and the Affordable Care Act..."

– The liberal Washington Post describing David Hogberg's study on the ObamaCare exchanges. High praise.

INVESTOR'S BUSINESS DAILY

"...[S]oda/sugar taxes are not about obesity; they're about funding bloated, ineffective but favored government programs and punishing corporate America." – *Jeff Stier*

©CBS NEWS

"A substantial number of young, single Americans have a solid financial incentive to forego the 'Obamacare' health insurance exchanges – a trend that could send the federal health care program into a 'death spiral.""

- Opening line of story about a study by David Hogberg

CHRISTIAN SCIENCE MONITOR

"...[The *Fisher v. University of Texas*] ruling...has moved America inexorably toward the day that Martin Luther King called for – a day when Americans would be judged by the content of their character rather than the color of their skin."

– Project 21 Co-Chairman Horace Cooper on the Supreme Court's ruling against affirmative action.

The Washington Times

"Led by the National Center for Public Policy Research... [conservatives] are starting to imitate the liberals' tactics by sponsoring initiatives at corporate board meetings...to act as a counterweight...[and] push conservative causes such as lower taxes and smaller government..."